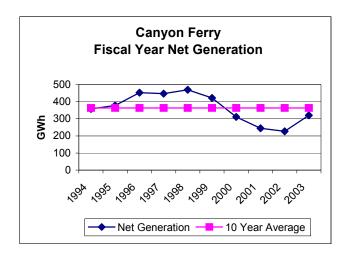
Ancillary Services

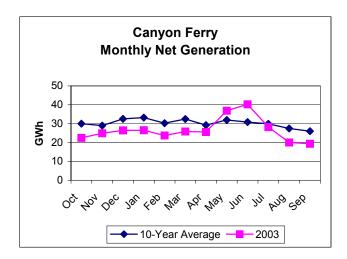
Canyon Ferry Ancillary Services			
Spinning Reserve	Yes		
Non-Spinning Reserve	Yes		
Replacement Reserve	Yes		
Regulation/Load Following	No		
Black Start	Yes		
Voltage Support	Yes		

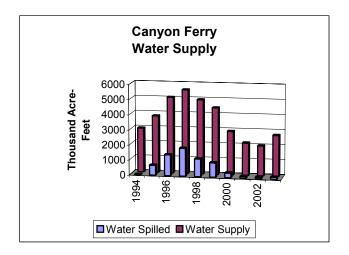
Generators

Unit#	Original Capacity (kW)	Capacity Increased (kW)	Present Capacity (kW)	
1	16,667	0		
2	16,667	0	16,667	
3	16,667	0	16,667	
3 Units	50,000	0	50,000	

Generation



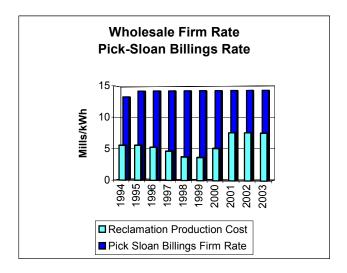




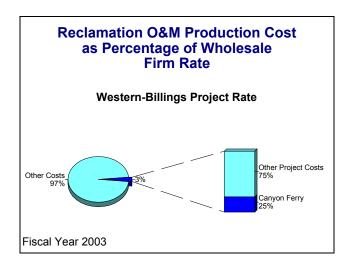
Drought conditions encountered for the fourth consecutive year.

Prime Laboratory Benchmarks

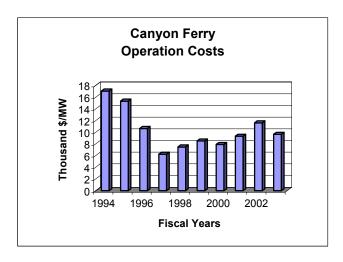
Benchmark 1 Wholesale Firm Rate

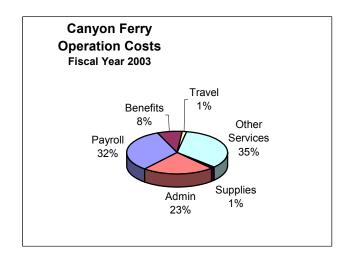


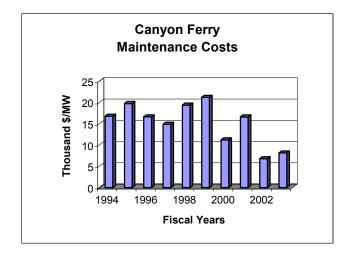
Benchmark 2
Reclamation's Production Cost as Percentage of Wholesale Firm Rate

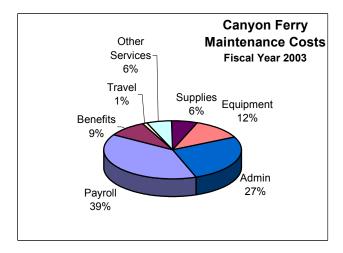


Benchmark 3 Production Cost



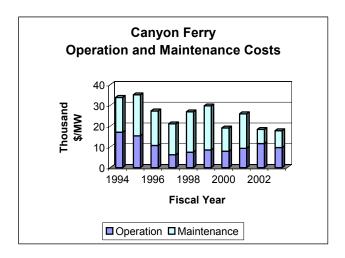


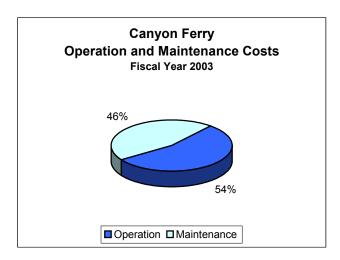


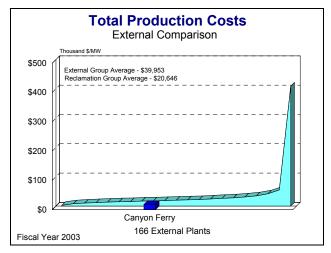


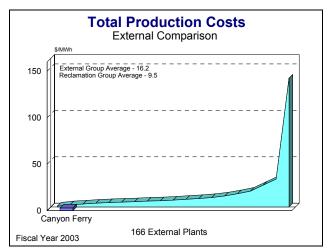
FY-02 maintenance costs include extraordinary maintenance costs for stabilization of the riverbank downstream of the powerplant.

Benchmark 3 Production Cost



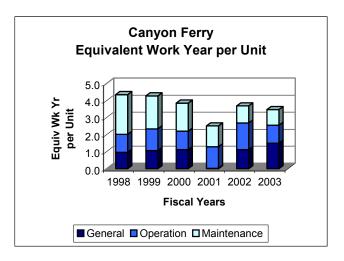


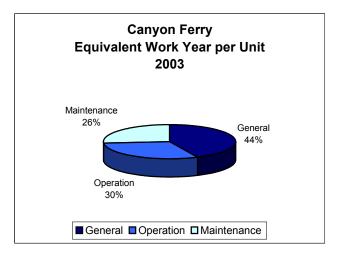


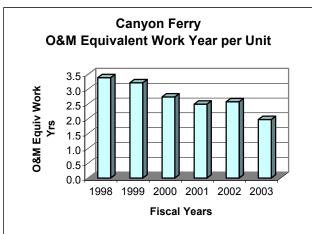


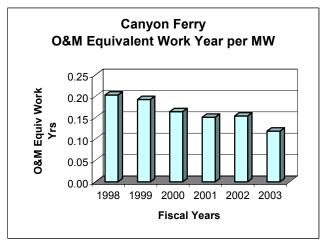
Benchmark 4 Workforce Deployment

Canyon Ferry FY-2003 Equivalent Work Year Staffing Levels						
	Equiv Work Year Charged to Powerplant	Leave Additive	Denver and Washington Equiv Work Year Additive	Total Equiv Work Year Allocated to Powerplant	Total Equiv Work year per Generating Unit	Total Equiv Work Year per Megawatt
General	4.00	0.43	0.07	4.49	1.50	0.09
Operation	2.85	0.31	0.00	3.16	1.05	0.06
Maintenance	2.49	0.27	0.00	2.76	0.92	0.06
Total Staffing	9.35	1.00	0.07	10.41	3.47	0.21

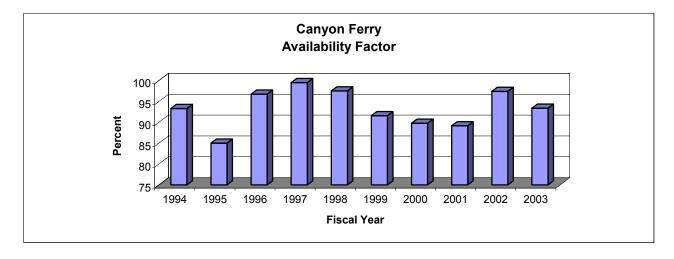






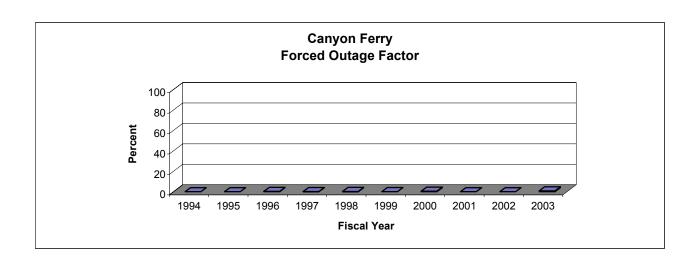


Benchmark 5 Availability Factor

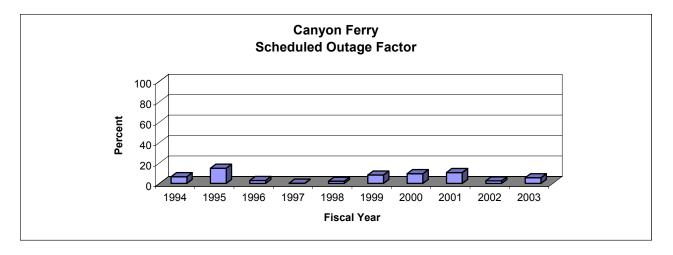


FY-94 and FY-95 – Extended unit outages due to automating and remotely controlling the powerplant. FY-99, FY-00, FY-01 – Each included a 6-week extended outage for refurbishing the penstock's fixed-wheel gate and overhauling the hydraulic cylinders.

Benchmark 6 Forced Outage Factor

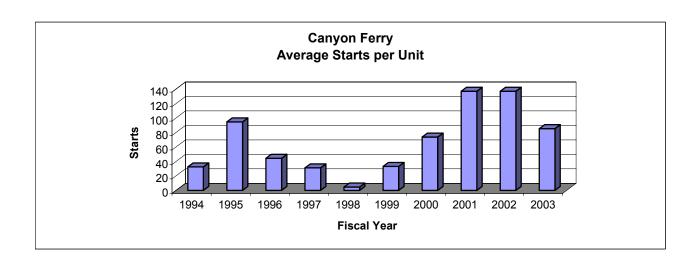


Benchmark 7 Scheduled Outage Factor



FY-95 – Automation work on all 3 units FY-99, FY-00, FY-01 – Each included a 6-week extended outage for refurbishing the penstock's fixed-wheel gate and overhauling the hydraulic cylinders.

Starts



Benchmark Data Comparison

Fiscal Year 2003	Canyon Ferry Powerplant	Reclamation Average 30-100 MW Group	Total Reclamation Average	Industry Average	Best Performers
Wholesale Firm Rate Mills/kWh	14.2	Not Applicable	*23.1	Not Available	Not Available
Production Cost as Percentage of Wholesale Firm Rate	0.75%	Not Applicable	12.0%	Not Applicable	Not Applicable
O&M Cost \$/MWh	2.8	7.6	2.7	16.2	1.1
O&M Costs \$/MW	17,794	19,010	7,315	39,953	3,108
O&M Equiv Work Year per MW	0.1	0.1	0.04	Not Available	0.010
Availability Factor	93.4	87.6	83.6	**88.9	99.1
Forced Outage Factor	0.9	0.5	1.5	**2.4	0.0
Scheduled Outage Factor	5.7	11.8	14.9	**8.7	0.0

*Weighted by Net Generation **2002 NERC Average

The Missouri River Basin experienced its fourth consecutive year of drought conditions in FY-2003, which resulted in below average generation (MWh).